



## **Forward Looking Statement**

This presentation includes forward-looking statements regarding Atlas and its insurance subsidiaries and businesses. Such statements are based on the current expectations of the management of each entity. The words "anticipate," "expect," "believe," "may," "should," "estimate," "project," "outlook," "forecast" or similar words are used to identify such forward looking information. The forward-looking events and circumstances discussed in this release may not occur and could differ materially as a result of known and unknown risk factors and uncertainties affecting the Companies, including risks regarding the insurance industry, economic factors and the equity markets generally and the risk factors discussed in the "Risk Factors" section of the Company's 2020 Annual Report on Form 10-K. No forward-looking statement can be guaranteed. Except as required by applicable securities laws, forward-looking statements speak only as of the date on which they are made and Atlas and its subsidiaries undertake no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events, or otherwise.



# **About Atlas**

#### Focused on "light" commercial auto

The primary business of Atlas is commercial automobile insurance in the United States, with a niche market orientation and focus on insurance for the "light" commercial automobile sector including taxi cabs, nonemergency para-transit, limousine/livery (including full-time transportation network company drivers) and business auto. Atlas' specialized infrastructure is designed to leverage analytics, expertise and technology to efficiently and profitably provide insurance solutions for independent contractors, owner operators and other smaller accounts. The Company focuses on underserved and evolving niche markets where its differentiated approach is expected to create value for its stakeholders and shareholders.

The Company's strategy is focused on leveraging its managing general agency operation ("AGMI") and its insuretech digital platform ("optOn"). For more information about Atlas, please visit www.atlas-fin.com, www.agmiinsurance.com, and www.getopton.com.

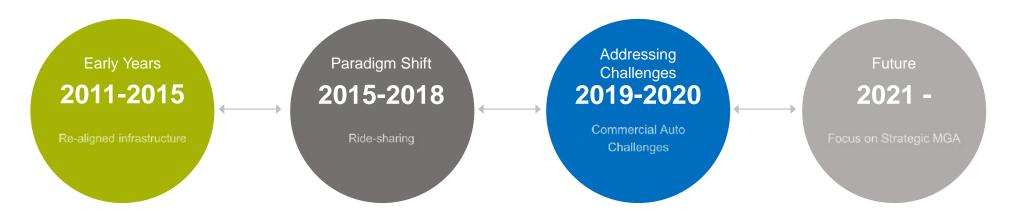






#### Strategic Realignment

# **Atlas History**



Atlas began process of building its underwriting infrastructure as a carrier; historically focused on taxi, limo, and paratransit business.

The proliferation of ridesharing services and transportation network companies such as Uber and Lyft completely transform the market. Atlas continues to grow in light commercial auto throughout this process as it adapts to the changing market After several years of strong operating results, the Company began to report heavier than expected loss reserves across its business lines. Atlas' losses were similar in nature to that of the commercial auto industry at large. As a result the Company re-aligned its operational focus to leverage core strengths.

Focusing on its core strengths, relationships, and data/analytics, Atlas began a strategic shift focusing on its technology driven commercial auto managing general agency ("MGA") as its primary business



#### Changing the Business Model

# MGA Approach

# 1 Strategic Focus

- Leverage heritage in specialty market
- Utilize Atlas' systems and MGA resources ("AGMI")
- Existing distribution channel cultivated over decade (400+ independent producers)
- Evaluate opportunity to re-underwrite current existing \$100+ million book of business
- Combine traditional insurance company structure with legitimate insurtech

# 2 Key "Atlas" Assets

- Decades of data in niche market
- More than \$10 million in technology and analytics development invested prior to recent challenges
- Expert staff that embraces innovation
- Ability to capitalize on hard commercial auto market
- Unique insights based on industry and affiliate insurance company results



#### Changing the Business Model

## **MGA Attributes**

#### Infrastructure

- MGA entity licensed nationwide
- Contracts in place with third party carriers representing the majority of total premium, with the remainder underwritten by affiliate insurance companies
- In discussions to continue to transition premium to external carriers
- Scalable policy and claims systems specifically designed for niche business
- Predictive analytics tools developed using machine learning deployed in both risk selection (underwriting) and claim processes
- Proven success working in a remote environment with the ability to scale as the business grows

#### **Employees**

- Cohesive and experienced team with decades of experience in specialty commercial auto niche
- Metric-based operating environment ensuring quality and productivity
- Initial MGA headcount is a subset of a larger pool of employees which can be available to support growth, as necessary
- Longstanding relationships with producers and other strategic business partners
- Historically demonstrated ability to grow premium successfully while maintaining efficient operating expense ratios
- Management team with experience running 300 FTE business

#### **Financial**

- Flexible expense structure based on potential growth
- Headcount to be managed based on actual growth and economic recovery with marginal scale efficiency
- Expected positive EBITDA based on hard market, limited competitors, and incremental risk bearing platform(s)
- Considering opportunities to cross sell with other insurance and/or service providers
- Ability to grow without capital constraints historically related to primary insurance carrier based business model
- Significant margin expansion with scale and increased use of insuretech platform



#### Knowledge

# **Explaining the MGA Model**

Insureds

Agents / Brokers

MGA

#### Carriers



Insureds

seeking

coverage for

auto needs

(typically individuals and

smaller fleets

of drivers)







Independent agents
seeking options for
insureds in order to fit their
needs



An MGA, or Managing General Agent, is an individual or company that provides operational functions for insurance carriers who in turn take the financial risk for policies issued by the MGA.

These strategic partnerships are a "win win" for both parties due to the complimentary nature of the value delivered by each.



Insurance carriers seek programs to access insureds in niche markets which may not be practical to develop on their own either due to scale, speciality, etc.



#### Second Quarter Market Overview

# **Preparation for Market Recovery**

# Q2 and YTD Business Update

- Submissions in Q2 up 55% vs.
   Q1
  - July up 85% vs. Q2 average
- Policies issued in Q2 up 59% vs Q1
  - July up 108% vs Q2 average

# Room for Growth

- Submissions/Quotes are at only 6% of 2018
- Issued is at only 5% of 2018
- Average premium per vehicle up 25%
  - \$4,956 YTD 2021
  - \$3,953 in 2018

#### Market Outlook

- ✓ Driver supply expected to increase post-Labor Day
- Platforms offering near-term incentives to attract owner operators



#### Strategic Update

# **Current Status of MGA Programs**

#### **Paratransit**

- National Interstate exercised renewal rights on large accounts
  - Validates quality of our book
- Extension of Underwriting Agreement for smaller accounts
  - Traditionally our target market
  - Demonstrates confidence in our ability as MGA
  - Expanded underwriting criteria increasing new business

#### Taxi / Limo / TNC

- Strong partnership with Buckle Corporation
- Ability to quote >80% of business we wrote in 2018
- Demand continues to be significantly depressed due to COVID
- Exploring opportunity to leverage former Lyft program for fleets

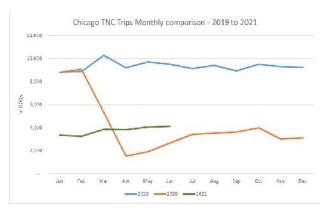
#### **Global Liberty**

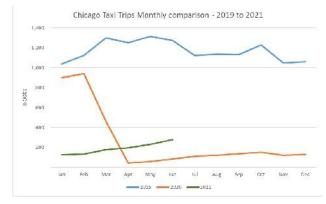
- Reduced premium volume to small amount of NY based public auto
- Competitive environment in NY may change dramatically post-COVID

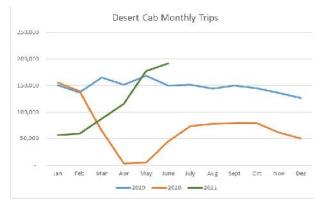


#### **Current Market Recovery**

# **Business Activity Update**







Data Source: Nevada Taxicab Authority
https://data.cityofchicago.org/Transportation/TransportationNetwork-Providers-Trips/m6dm-c72p

Data Source: Nevada Taxicab Authority
https://data.cityofchicago.org/Transportation/Taxi-Trips/wrvz-psew

Data Source: Nevada Taxicab Authority https://taxi.nv.gov/About\_Us/ALL/Statistics/

#### **Public Auto COVID Impact/Recovery**

- Part-time TNC leading Taxi/Livery in total recovery, but marginal growth slowing
  - Chicago TNC: 4,070k trips in May 2021, about a 7% increase from last month but still about 58% down from May 2019 (9,706k trips)
- Taxi/Livery continuing from prior months at increasing marginal rate
  - Chicago Taxi: 280k trips in June 2021, about a 21% increase from last month but still about 78% down from June 2019 (1,275k trips)
  - Las Vegas (Desert)Taxi: June 2021 shows 8% increase from prior month; 28% increase from June 2019
- All segments experiencing significantly more demand for rides vs. driver supply
- Expecting significant driver return to work following Labor Day
- Platforms offering near-term incentives to attract owner operators



#### Market Recovery

# **Business Activity Update**

#### **Taxi Livery Quotes**

- Highest point since COVID-19
- Securing large customers
  - Largest Chicago Taxi association
  - Second largest Las Vegas Taxi company
- Currently have 400+ active agents
  - Distribution channel has actively expanded





#### Market Evolution

# Recovering from COVID-19 and Beyond

2020

2021

**Future** 

# Manage through the Pandemic

Public Automobile and Ridesharing companies were impacted as mandated lockdown restrictions were in place and rides fell >90%



#### **New Normal**

Ride-sharing has begun to return in greater numbers than before in lieu of mass transit. Public auto (e.g. taxi, livery, etc.) beginning to follow suit.



# New "Last Mile" Delivery and Autonomous Driving

Consistent market for "Last-Mile" product delivery as well as a natural end-application for autonomous driving as market develops.





Please refer to Form 10Q for additional detail

Condensed Consolidated Statements of Opera (\$ in '000s, except for share and per share data)								
	_1	hree months 2021	ene	2020	- 8	Six months e 2021	nde	2020
	(unaudit			10000000		0.77.77.7	udited)	
Commission income	S	1.791			s	3.484		3.003
Net realized losses	•	(1,477)	•	-	•	(1,465)		5,005
Other income		925		327		1,561		481
Total revenue	-	1,239		1,278		3,580		3,484
Acquisition costs	-	955		466		1,849		1,875
Other underwriting expenses		3,614		5,072		7,096		8,581
Amortization of intangible assets		97		97		195		195
Forgiveness of Paycheck Protection Program Ioan		(4,601)		_		(4,601)		_
Interest expense, net		514		501		1,083		821
Total expenses		579		6,136		5,622		11,472
Income (loss) from operations before income taxes		660		(4,858)		(2,042)		(7,988)
Income tax benefit		_		(227)		_		(123)
Income (loss) from continuing operations	-	660		(4,631)		(2,042)		(7,865)
(Loss) income from discontinued operations, net of tax		(1)		(103)		151		(160)
Net income (loss)	\$	659	\$	(4,734)	\$	(1,891)	\$	(8,025)
Basic net income (loss) per share attributable to commo	n shar	eholders						
Continuing operations	\$	0.06	s	(0.39)	\$	(0.17)	s	(0.66)
Discontinued operations		_		(0.01)		0.01		(0.01)
Net income (loss)	\$	0.06	\$	(0.40)	s	(0.16)	s	(0.67)
Diluted net income (loss) per share attributable to com	non sh	areholders		5 - 7 - 7 - 7 - 7 - 7 - 7 - 7 - 7 - 7 -				14 5731731.
Continuing operations	\$	0.06	\$	(0.39)	\$	(0.17)	\$	(0.66)
Discontinued operations		_		(0.01)		0.01		(0.01)
Net income (loss)	\$	0.06	\$	(0.40)	\$	(0.16)	\$	(0.67)
Basic weighted average common shares outstanding		12,047,334		11,874,653		12,035,560		11,855,882
Diluted weighted average common shares outstanding		12,047,334		11,874,653		12,035,560		11,855,882
Condensed Consolidated Statements of Comp	rehen	sive Incom	e (	Loss)				
Net income (loss)	\$	659	\$	(4,734)	\$	(1,891)	\$	(8,025)
Other comprehensive (loss) income:								
Changes in net unrealized investment (losses) gains		(9)		303		(22)		245
Reclassification to net income (loss)		(1)		(2)		(159)		(93)
Other comprehensive (loss) income		(10)		301		(181)		152
Total comprehensive income (loss)	\$	649	\$	(4,433)	\$	(2,072)	\$	(7,873)



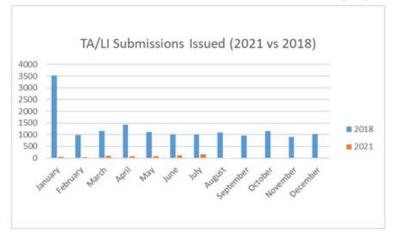
Please refer to Form 10Q for additional detail

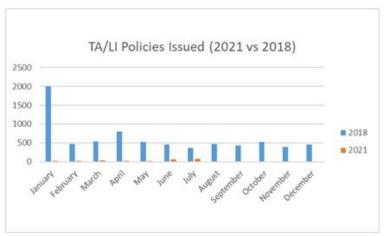
(\$ in '000s, except for share and per share data)		June 30, 2021	D	ecember 31, 2020
Assets		(unaudited)		
Cash and cash equivalents	\$	2,014	\$	5,238
Restricted cash		3,197		5,287
Premiums receivable (net of allowance of \$800 and \$800)		13,859		13,442
Intangible assets, net		2,040		2,235
Property and equipment, net		3,260		18,815
Right-of-use asset		566		888
Notes receivable		18,017		18,017
Other assets		1,977		1,895
Assets held for sale		57,870		53,885
Total assets	\$	102,800	\$	119,702
Liabilities				
Premiums payable	\$	18,500	\$	19,416
Lease liability		663		1,091
Due to deconsolidated affiliates		19,091		19,170
Notes payable, net		33,354		36,168
Other liabilities and accrued expenses		3,446		4,342
Liabilities held for sale		50,544		60,407
Total liabilities	\$	125,598	\$	140,594
Commitments and contingencies				
Shareholders' Deficit				
Ordinary voting common shares, \$0.003 par value, 266,666,667 shares authorized, shares issued: June 30, 2021 - 12,302,839 and December 31, 2020 - 12,248,798; shares outstanding: June 30, 2021 - 12,047,334 and December 31, 2020 -		37	¢	27
11,993,293	\$	3/	Ф	37
Restricted voting common shares, \$0.003 par value, 33,333,334 shares authorized shares issued and outstanding: June 30, 2021 and December 31, 2020 - 0	,	_		_
Additional paid-in capital		82,006		81,840
Treasury stock, at cost: 255,505 shares of ordinary voting common shares at June 30, 2021 and December 31, 2020, respectively		(3,000)		(3,000)
Retained deficit		(102,090)		(100,199)
Accumulated other comprehensive income, net of tax		249		430
Total shareholders' deficit	\$	(22,798)	\$	(20,892)
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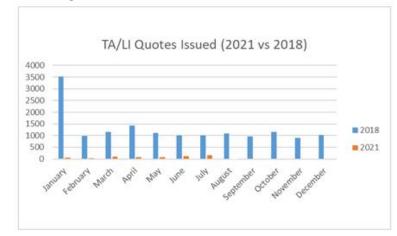


#### Recapturing Historic Business

# **Significant Near-Term Opportunity**







#### 2021 Comparison

- Submissions/Quotes are at only 6% of 2018
- Issued is at only 5% of 2018
- Average premium per vehicle up 25%
  - \$4,956 YTD 2021
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#### YTD 2021

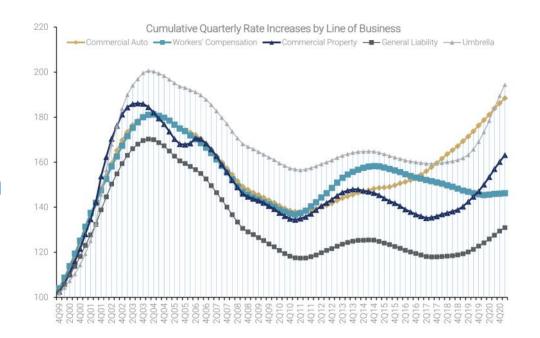
- Submissions in Q2 up 55% vs Q1
  - July up 85% vs Q2 average
- Policies issued in Q2 up 59% vs Q1
  - July up 108% vs Q2 average



**Changing Market Dynamics** 

## **Market Conditions**

# Multiple quarters of significant rate increases in commercial auto



#### BY-LINE FIRST QUARTER 2021 RATE CHANGES RANGED FROM 1.0% TO +19.7%

	COMM'L AUTO	WORKERS' COMP	COMM'L PROPERTY	GEN'L LIABILITY	UMBRELLA	AVERAGE
First Quarter 2021	9.0%	1.0%	12.0%	6.2%	19.7%	9.6%
Fourth Quarter 2020	9.1%	0.4%	12.9%	7.3%	21.3%	10.2%
Third Quarter 2020	11.0%	1.5%	14.2%	6.7%	22.9%	11.3%
Second Quarter 2020	9.6%	0.7%	13.3%	6.8%	20.0%	10.1%
First Quarter 2020	9.6%	-1.2%	12.0%	5.7%	17.3%	8.7%
High	28.6%	24.9%	45.4%	26.0%	51.9%	35.3%
Low	-11.6%	-12.3%	-15.0%	-13.6%	-13.5%	-13.2%

Source: CIAB Q1 '21 Market Survey



#### Strategic Realignment

# Focused Approach to Disrupt Large Market

\$2.5 Billion
Addressable
Market in Taxi,
Limo, Paratransit
Niche

Large Fleet Initiatives
Model after Lyft/Flexdrive, Global TNC Fleet

OptOn
Digital Native, Usage Based, Innovative

Horizontal Expansion
Small Accounts in Larger Segments

**Future** 

\$43 Billion
Addressable
Market Poised for
Disruption



#### **Changing Market Dynamics**

# **Market Opportunity**

There is not a "pure play" publicly-traded MGA focused on commercial insurance

### **Status Quo**

- Traditional underwriting hasn't evolved significantly in decades
- Limited product differentiation
- Distribution through retail agencies
- Commoditized pricing
  - Garage zip code
  - Type of activity

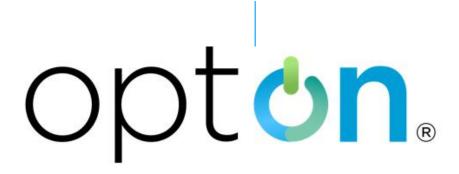
## **Catalysts**

- Commercial auto development resulting in need for mono-line coverage
- Advanced marketing strategies to reach insureds directly
- Sophisticated tools available but not utilized in this space
- Numerous large generalists pulling back on commercial auto
  - Even fewer with focus on small accounts
- Continued hardening market (40 quarters of rate increases)

## **Future Vision**

- Mobile technology product
- Fully digital model
- Differentiated underwriting (improve on traditional U/W and "typical" UBI)
  - Individual driving behavior, including distracted driving detection
  - Vehicle type/age/characteristics (VIN based analytics)
  - Phone based geolocation and other telematics adds precision
  - Actual utilization rather than proxies
  - Accumulate numerous uncorrelated data points to continuously improve predictive models





Insurance for the Rideshare Driver Better coverage, on demand.







# **Solving Commercial Auto Problems**

#### **Problems**

#### **Underwriting Losses**

underwriting losses deepened to \$4.0 billion in 2019, the segment's worst loss in 10 years

#### Slow Claims Reaction

The ability to quickly assess initial claim costs has not materialized.

#### Behind on Technology Adoption

Insurers have not embraced technologies like telematics to enhancing their rating, underwriting, and claims-settling practices



#### **Solutions**

#### **Analytics**

Driver tracking technology and analytics: Leverage telematics to deliver insight into driver behavior

#### **Real Time Pricing**

Use real-time data points like traffic, time of day, weather, and driver behavior will help offer accurate, on-demand pricing solutions

#### Distribution

Direct-to-consumer platform for mono line use-specific commercial auto insurance.



Atlas Financial Holdings. – March 2021

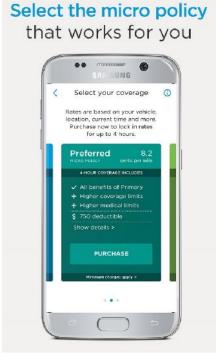


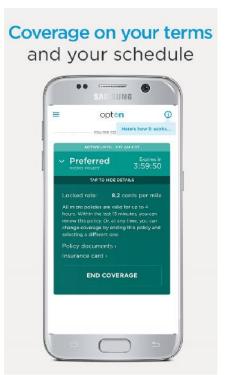
App-based, on-demand insurance for the gig economy.

#### With optOn, you have options

- Technology built for flexibility: 4-hour micro policies with start/stop capabilities
- Multiple coverage options delivers choice-based UX
- Protection that fills an existing insurance gap
- Built by a commercial insurance company with extensive experience in passenger transportation
- App integrations allow for customization and adjacent opportunities









Atlas Financial Holdings. – March 2021

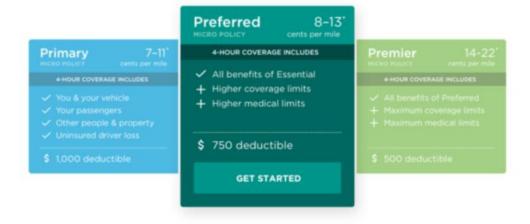


#### **Insurtech Solutions**

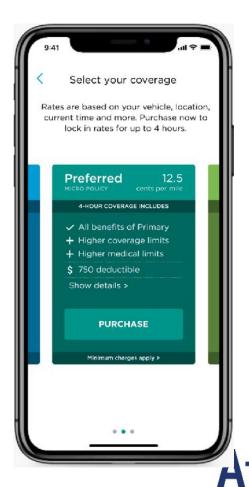
## The Power of Choice

Within seconds, the user can view personalized optOn quote options.

These quotes, priced at cents per mile, allow rideshare drivers to choose the insurance coverage and price that works for them.



\*The rates shown are estimates. Actual optOn rates are based on your location, current time, and more. To get personalized quotes, get the optOn app. Subject to terms and qualifications.



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Atlas Financial Holdings. – March 2021



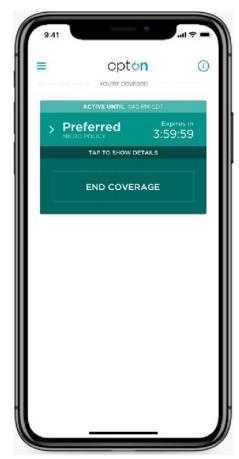
#### Insurtech Solutions

# The Power of Flexibility

4-hour optOn micro policies are specifically designed with the rideshare driver in mind. Drivers can get covered when they start working, then end coverage when they finish.

Coverage can be ended at any time or renewed once a driver nears the end of the policy.

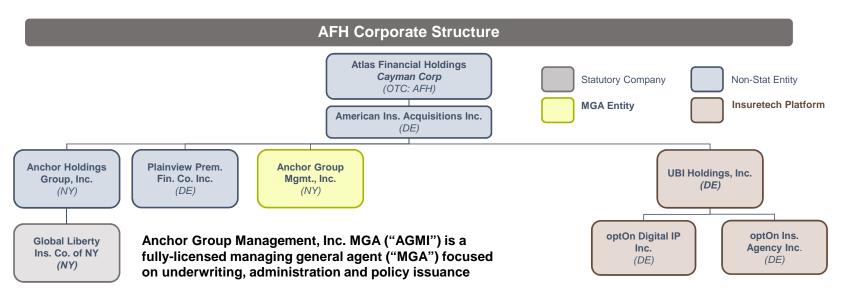
The flexibility of the optOn policy allows rideshare drivers to experience peace of mind, knowing they're protected.





#### Company Structure

# **Holding Company System**



- Dedicated to the "light" commercial auto sector, including taxis, transportation network companies ("TNCs") and non-emergency paratransit companies
- Focus on owner-operators and small fleets (less than 10 vehicles)

optOn Digital IP is a digitally native insuretech platform designed to provide micro duration usage based insurance to TNC drivers

optOn Agency Inc. is a fully-licensed retail agency subsidiary of Atlas Financial Holdings, Inc. ("Atlas")

FINANCIAL HOLDINGS, INC.

## At a Glance and Contact Information

#### **Executive Officers**

Scott D. Wollney Chairman, President & Chief Executive Officer

Paul Romano Chief Financial Officer

#### Corporate Headquarters

Atlas Financial Holdings, Inc. 953 American Lane, 3rd Floor Schaumburg, IL 60173

#### **Directors**

Scott D. Wollney
Jordan M. Kupinsky
Ronald E. Konezny

#### Service Providers

Stock Transfer Agent - Wilmington Trust Company

Auditors - Baker Tilly

Investor Relations
The Equity Group Inc.
Adam Prior
(212) 836-9606
aprior@equityny.com

Corporate Information				
Corporate Headquarters	Schaumburg, IL			
Incorporated	Cayman Islands			
Website	www.atlas-fin.com			
IPO	2012			
Share Information				
Ticker	AFHIF			
Share Price	\$0.33			
Shares Outstanding	12,047,334			
Market Cap	\$4.0M			
Debt				
Publicly Traded Debt Ticker (6.625% / Maturity 4/23/2022)	AFHBL			





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